WIRRAL LOCAL STRATEGIC PARTNERSHIP EXECUTIVE BOARD

DELIVERY PLANS Appendix Four Life chances for children and young people NI 48 Children killed or seriously injured in road traffic accident (see plan in appendix 2) Obesity among primary school age children in Reception Year 55 Referrals to children's social care going on to initial assessment 68 111 First time entrants to the Youth Justice System aged 10-17 112 **Under 18 conception rate** 117 16 to 18 olds who are not in education, employment and training (NEET) **DCFS** Statutory indicators for attainment and early years Local Safely reducing the number of looked after children Local Young peoples participation in activities



National Indicator 55 – Obesity among primary school age children in Reception Year

LAA Improvement Priority:	National Indicator 55 – Obesity among primary school age children in Reception Year
Sponsor:	Howard Cooper
Lead organisation:	NHS Wirral
Service Area:	Public Health
Relevant indicators:	NI 55 (as VSB09) – Childhood Obesity

Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
Deliver the National Child Measurement Programme	 Feedback and result letters sent to parents Child measuring completed Healthy Weight workshops delivered 	July '09 June/July '09 Sept '09	Sue Edwards	- To increase the percentage of children in Reception weight and height recorded from 85% to 86% - For the percentage of children in Reception who are obese not to	School Nursing Team (WHNT) WHIS Health and Wellbeing Teams (NHS Wirral) Schools (Wirral Council) Public Health Intelligence Team (NHS Wirral)
 Design and deliver training for School Nurse Teams around brief interventions Production of appropriate resources to 	 Training designed and delivered to the Teams Specialised 	Sept '09	Deb Lowe	increase above 10% - To increase the percentage of children in Year 6 weight and height	



National Indicator 55 – Obesity among primary school age children in Reception Year

Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
support this programme	resources	April '09		recorded from 83%	
 Healthy Weight workshops designed and delivered 	distributedData sent from WHIS to	Sept '09	Elizabeth Farrington	to 85% - For the percentage of children in Year 6	
Data collected, cleaned, validated and sent to Department of Health	Public Health who validate data and forward onto	оорт 03		who are obese not to increase above 20%	
Evaluation report produced	Dept. of Health • Evaluation Report produced	Oct '09	Deb Lowe		

Number of referrals going on to initial assessment

LAA Improvement Priority:	Number of referrals going on to initial assessment
Sponsor:	Howard Cooper
Lead organisation:	Wirral Council
Service Area:	Children's Social Care
Relevant indicators:	NI68

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related	Who else is required to deliver this project / activity
1 Tojecto anajor Activities				Performance Indicators	
Maintain and improve Social Work staffing complement.	Review recruitment arrangements.	30/06/09	Tracey Coffey	New recruitment arrangements implemented.	Corporate HR.
	Develop a clear career pathway, including progression and rewards for social workers and other social care professionals.	31/12/09	Tracey Coffey	New pathway implemented.	
	Following review of pilot to improve processes, recruit CADT Team Manager, Principal	31/12/09	Strategic Service Manager – Children &	Posts and staff in place.	Corporate HR.



Number of referrals going on to initial assessment

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	Manager (Access) and extra social work capacity in Assessment Teams to sustain practice.		Families / Safeguarding / LSCB.		
Ensure that thresholds for referrals to social care are known and understood by social care and all professionals	Revision of Integrated Working Guide and re- launch	30/05/09	Tracey Coffey	Referral rate per 10,000 2015SC Repeat referrals 2016SC	Local Safeguarding Children's Board
	Weekly reporting and monitoring of all referrals into social care	Ongoing – review monitoring process every 3 months	Tracey Coffey	Detailed analysis of referrals on weekly basis ensures any issues or barriers to referrals progressing are resolved in a timely manner.	Local Safeguarding Children's Board
Review and revise service standards.	Revised electronic policies and procedures, which are accessible to all social workers.	31/03/10	Ann Bannister	Completed policies and procedures rolled out to staff.	



First Time Entrants into Youth Justice System

LAA Improvement Priority:	First Time Entrants into Youth Justice System
Sponsor:	Howard Cooper
Lead organisation:	Wirral Council
Service Area:	Youth Offending Service
Relevant indicators:	NI 111

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
Fewer children and young people are involved in offending: Identification \ assessment (ONSET) of young people who are at risk of offending and becoming involved in offending behaviour and offer inclusion programmes. The programmes offer a range of diversionary interventions to change young people's attitudes to crime and anti-social behaviour, and address factors that put young people at risk of involvement in offending or anti-social behaviour. Intervention is at individual, family and community level.	Identification of Top 50 most at risk young people. Activity \ engagement with YP once identified.	30 April 2009 30 April 2009	John P Davies John P Davies	Reduction in the number of FTE's by 6% over three year period from 2009 until 2011. Increased number of young people achieving a qualification/accreditation – Civic Award and ASDAN. Reduction in ONSET	Referrals from YOS/Police/Schools/Children and Families Social Care/WASBT/Neighbourhood Wardens/Housing/Community members/Respect panels/ABC Clinic/Youth Service/CAHMS/Health Service/GP's/School Nurses



First Time Entrants into Youth Justice System

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators Assessment Score.	Who else is required to deliver this project / activity
Fewer children and young people enter the Criminal Justice System: YOS Officer link to custody suite will improve collaboration and decision making at the point of arrest. The aim is to prevent the unnecessary entry of young people committing low level, low risk offences into the criminal justice system, through diversion out into restorative disposals.	YOS Officer link to Custody Suite Protocol between Police/YOS/CPS to be completed.	31 May 2009	John P Davies	Reduction in the number of FTE's by 6% over three year period from 2009 until 2011. Deliver speedy and effective justice (PSA 24).	Police/CPS
Wirral YOS, Wirral CYPD, Merseyside Police and the CPS already have a Joint Liaison Protocol to assist in the determination of the requirement for Police involvement with LAC.	Ongoing liaison in relation to reducing the number of LAC children/young people entering the CJ system.	To be reviewed quarterly by the Restorative Justice Monitoring Group.	Deputy Head Of Service Wirral YOS.	Reduction in the number of FTE's by 6% over three year period from 2009 until 2011.	Police/CPS/CYPD/Foster Carers/Children's Homes
Fewer children and young people are involved in anti social behaviour: Two part-time street based teams will be enhanced to full-time to enable greater street work presence in identified hot spot localities,	The YCAP allocation will be used to fund an additional 91 hours per week for street-based work (Youth Service and Youth Respect	April 2009	Caroline Laing/ Lindsay Davidson	Reduction in the number of FTE's by 6% over three year period from 2009 until 2011.	WASBT/Community Safety/Police/Social Care/Connexions/Youth Service/YOS



First Time Entrants into Youth Justice System

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
particularly on Friday and Saturday nights. The Respect and Youth Outreach Teams will operate initially in the areas of Seacombe in Wallasey and Tranmere/Rock Ferry/Birkenhead and continue to focus upon areas with the most entrenched issues. These areas have been identified as 'hot spots' through analysis for young people and ASB.	Team). Community volunteers from a variety of backgrounds and particularly from areas of deprivation will be recruited to work alongside the Youth Respect Team.	June 2009	Caroline Laing /Lindsay Davidson	Reduction in the number of FTE's by 6% over three year period from 2009 until 2011.	WASBT/Youth Service/CYPD



LAA Improvement Priority:	Teenage Pregnancy
Sponsor:	Howard Cooper
Lead organisation:	CYPD & NHS Wirral
Service Area:	Public Health
Relevant indicators:	NI 112 Under 18 conceptions

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
Increasing strategic leadership and direction for implementing the Teenage Pregnancy Strategy and National Support Team recommendations	Appointment of teenage pregnancy strategy champions Briefing of champions	June 2009 July 2009	Teenage Pregnancy Coordinator	NI112	Children and Young People's Department (WMBC) Public Health (NHS Wirral) Wirral University Teaching Hospital NHS Foundation Trust
Improve analysis, interpretation and use of data in relation to the Teenage Pregnancy Strategy	Performance Management Group to meet on a regular basis Information Sharing	Ongoing September 2009	Head of Performance	NI112	Children and Young People's Department (WMBC) Midwifery (Wirral University Teaching Hospital NHS Foundation Trust)



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	Agreements to be established 3. Use of data for social marketing	August 2009 and ongoing		maioators	Public Health (NHS Wirral)
Teenage Pregnancy Media and Communication Strategy and Action Plan to be created	Young people to receive media	May 2009	Head of Marketing	NI112	Tourism and Marketing Department (WMBC)
	training to be spokespeople for teenage				Children and Young People's Department (WMBC)
	pregnancy 2. Strategic influencers including head teachers and governors to receive media				Schools (WMBC)
		September 2009			Public Health (NHS Wirral)
					Communications Dept (NHS Wirral)
	training 3. Aspiration campaign to be launched	August 2009			
Increase availability of young people friendly sexual health and contraceptive services	Enhanced health services available in all accordant.	March 2010	Health Promotion	NI112	Children and Young People's Department (WMBC)
	in all secondary schools		Strategy Manager		Schools (WMBC)
	2. Comprehensive	April 2009			Public Health (NHS Wirral)
	sexual health needs assessment	April 2009			Wirral University Teaching



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	undertaken for young people				Hospital NHS Foundation Trust
Improve the consistency and quality of Sex and Relationships Education (SRE) across Wirral school and non school settings	SRE Curriculum and Policy Lead appointed Sexual Health Policy and Guidance Launched Sex Education Forum Toolkit used across all secondary schools	April 2009 March 2010	Head of Branch Participation and Inclusion	NI112	Children and Young People's Department (WMBC) Schools (WMBC) Public Health (NHS Wirral)
To embed teenage pregnancy risk factors and outcomes in all holistic assessments of children and young people	 Teenage Pregnancy Prevention Risk Assessment piloted Sexual Health and Young People training available to all staff working with children and young people Teenage pregnancy linkage with other 	June 2009 Ongoing Ongoing	Head of Youth Offending Service	NI112	Children and Young People's Department (WMBC) Public Health (NHS Wirral) Wirral University Teaching Hospital NHS Foundation Trust



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	appropriate strategies				
Improved workforce training through the development of a coordinated tiered package of training	1. Basic Sexual Health Training and Sexual Health and Young People ½ day training to become mandatory for staff working with children and young people 2. Teenage pregnancy tiered training to be embedded within the Corporate Workforce Strategy	April 2010 September 2009	Training and Development Manager	NI112	Children and Young People's Department (WMBC) Public Health (NHS Wirral) Wirral University Teaching Hospital NHS Foundation Trust
Enhanced provision available for Children in Care in recognition of their vulnerability to teenage pregnancy	 Risk Assessment to be piloted by LAC Nurses Foster carers to attend Sexual Health and Young People and Let's Make it Happen 	September 2009 Ongoing	Strategic Services Manager	NI112	Children and Young People's Department (WMBC) Public Health (NHS Wirral)



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	Training 3. Enhanced health provision to be explored for CIC and Care Leavers	September 2009			
Embedding support for teenage parents in the targeted youth support agenda	 Launched of updated reintegration guidance for pregnant and parenting students Establishment of Family Nurse Partnership Programme in Wirral 	September 2009 January 2010	Teenage Pregnancy Coordinator	NI112	Children and Young People's Department (WMBC) Public Health (NHS Wirral) Wirral University Teaching Hospital NHS Foundation Trust

LAA Improvement Priority:	Reduce numbers not in Education Employment and Training
Sponsor:	Howard Cooper
Lead organisation:	Wirral Council
Service Area:	14-19
Relevant indicators:	NI117

Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
Deliver the Authority EET Action plan.	Reduce levels of NEET for 16-18 year olds across the Borough. Increase Levels of Participation for 16-18 year olds. Improve retention rates for Young People in Post 16 Learning Deliver the Wirral Wise Programme.	Annual report on Mean levels of NEET for November, December and January - January 2011	Sheila Lynch Vivian Stafford Vivian Stafford Vivian Stafford	2009 Target: 7.1% 2010 PSA Target: 6.9%	Wirral Children's Department 14-19 team Connexions Wirral YOS, LCT and LACES Learning Providers: Schools, Colleges and WBL providers LSC



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
Target activity for vulnerable children.	As above Section 139a assessments are undertaken with eligible young people with LDD.	Annual report against target.	Garry Owens	NI 117 and increase Participation rates for Teenage Parents, young offenders, LAC and those with LDD	Wirral C & YPD-14-19 team Connexions Wirral Leaving Care Team Wirral YOS Wirral Children's Department LSC Learning Providers
Work with employers to encourage engagement	Implementation of Wirral Employer Engagement Plan. LA Apprenticeship Challenge.	Ongoing July 2009	Vivian Stafford	NI 117	14-19 Employer Engagement group Wirral Economic Development Strategic Partnership
Cross Merseyside working to address common issues regarding course provision.	Development of "I choose Wirral" electronic prospectus. Development of Common Application	Ongoing Version 3 roll out September	Vivian Stafford		Wirral 14-19 Partnership.



Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
	Process for students making post 16 choices. Diploma Implementation Plan. September Guarantee. Work in partnership with LSC to ensure a September Guarantee offer of learning at age 16 and 17. Promote awareness of the 14-19 Learner Prospectus to young people and their parents.	Ongoing Report November 2009.		Achievement of September guarantee	
In partnership with local HEIs, target activity at the named Aimhigher cohort in secondary schools and colleges to address L2 and L3 attainment at 19.	Increase the participation of under-represented groups who progress through post 16 learning into Higher Education to increase their prospects of high	Ongoing	Ioanna Norris	14-19 Plan SIPS Children and Young Peoples Plan Connexions	Wirral 14-19 Partnership



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	quality employment.			Business Plan	
Develop the curriculum offer to all young people pre and post 16 including: - vocational diplomas pre 16 - Entry and Level 1 course post 16	Develop and implement a Diploma implementation plan for 2009 delivery. Submit diploma application for Gateway 3.	Plan in Place with termly milestones Submission made Autumn 2008	Vivian Stafford	NEET NVQ level 2 and 3	Wirral 14-19 Partnership
	Pilot FLT test and trial programme.	FLT model developed and evaluated.			
	Undertake review and analysis of existing partnership provision and underpinning systems.	Education Plan in place. Protocols and Partnership Agreements developed and agreed			



Improvement priority:	Raise overall educational attainment, particularly lower achieving young people
Sponsor:	Howard Cooper
Service Area:	Learning and Achievement
Portfolio:	Children's Services and Lifelong Learning
Relevant indicators:	72 - Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy
	73 - Achievement at level 4 or above in both English and Maths at Key Stage 2
	75 - Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths
	76 - Reduction in number of schools where fewer than 65% of pupils achieve level 4 or above in both English and Maths at KS2
	78 - Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths
	81 - Inequality gap in the achievement of a Level 3 qualification by the age of 19
	82 - Inequality gap in the achievement of a Level 2 qualification by the age of 19
	84 - Achievement of 2 or more A*- C grades in Science GCSEs or equivalent
	85 - Post-16 participation in physical sciences (A Level Physics, Chemistry and Maths)
	93 - Progression by 2 levels in English between Key Stage 1 and Key Stage 2



94 - Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	
99 - Looked after children reaching level 4 in English at Key Stage 2	
100 - Looked after children reaching level 4 in maths at Key Stage 2	
101 - Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and maths)	
104 - The Special Educational Needs SEN/non-SEN gap - achieving Key Stage 2 English and Maths threshold	
105 - The Special Educational Needs SEN/non-SEN gap - achieving 5 A*- C GCSE inc. English and Maths	

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
Improve outreach of all Children's Centres to vulnerable families and ensure that the Full Core Offer is met by all	Conbtinue to develop clusters to ensure the delivery of the Full Core Offer	July 09	Ros Free	161 162	
Extended Schools to support the ECM agenda.	Implement Subsidy Funding Implement increased	July 09	Ros Free		



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
	Develop literacy/numeracy via Family Learning programmes aimed at harder to reach families in order for them to support their children's learning. Target of 800 adults involved	July 09	Ros Free Sarah Howarth		
	Implement the Lifelong Learning Strategic Development Plan and other plans for adult skills. Target of 2800 adult learners to participate.	July 2009	Sarah Howarth		
Implement training programme re data, including neighbourhood	Core subject teams trained on use of latest data to support schools in identifying target pupils	Dec 09	Data Strategy Group	102	National Strategies



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
data, on effects of poverty on achievement, to all relevant professionals in schools, across the partnership, and in VCF sector.	National Challenge schools SLT briefed on improvements to systems for tracking and monitoring pupil progress	Feb 09	Stuart Bellerby & Dave Hollomby		
	Roll-out of appropriate SNS National Challenge Support Packages (Stronger Management Systems, Core Plus, Leading Core Subjects) as recommended by National Challenge Advisers.	May 09	Stuart Bellerby & Dave Hollomby		
Early Years To narrow the gap through improving the performance of the most vulnerable children and those at risk of under-achievement.	To achieve a 7% increase on the 2008 figure of 49%.	Jul 09	Catherine Kerr		



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
	To implement the CLLD project to 10 target schools	Sep 09	Catherine Kerr		
To continue to improve the threshold so that all children's performance improves in the EYFSP.	To reduce the gap from 2008, 32% to 2009, 30%.	Jul 09	Catherine Kerr		
	Implement ISSP	Sep 09	Catherine Kerr		
Primary Raise KS1 attainment across the board, particularly that of girls in mathematics at L2+ and in all subjects at L2b+ and L3+ for boys and girls.	Use data to target intensive consultant support, to ensure accelerated progress in English and Mathematics	Dec 09	Marie Lawrence		National Strategies
	Develop APP and AfL practice in schools to ensure accurate	Jul 09	Marie Lawrence		



Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				By Performance Indicators listed above unless otherwise stated.	
	levelling, improved moderation and secure tracking.				
	Deliver 2008-2009 National Strategies training programmes.	Jul 09	Marie Lawrence		
Accelerate improvements in Hard to Shift schools and those which are below floor or around the new floor target of 55% floor target for combined English and mathematics at L4+	Deliver 2008-2009 National Strategies training programmes.	Jul 09	Marie Lawrence		National Strategies
Secondary Ensuring that in all schools at least 30% of pupils achieve 5 A*-C including English and mathematics (National Challenge)	Core subject teams trained on use of latest data to support schools in identifying target pupils	Dec 09	Data Strategy Group		National Strategies
	National Challenge schools SLT briefed on	Feb 09	Stuart Bellerby &		



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
	improvements to systems for tracking and monitoring pupil progress Roll-out of appropriate SNS National Challenge Support Packages (Stronger Management Systems, Core Plus, Leading Core Subjects) as recommended by National Challenge Advisers.	May 09	Dave Hollomby Stuart Bellerby & Dave Hollomby		
Primary and Secondary Ensuring that an increasing number of pupils make 2 levels of progress in each key stage, especially those pupils from deprived areas	Use data to target intensive consultant support, to ensure accelerated progress in English and Mathematics.	July 09	Marie Lawrence & Stuart Bellerby		National Strategies
	Develop APP and AfL practice in schools to	March 10	& Stuart Bellerby		



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
	ensure accurate levelling, improved moderation and secure tracking. Deliver 2008-2009 National Strategies	March 10	Marie Lawrence & Stuart Bellerby		
Improving attainment in mathematics across all key stages	Use data to target intensive consultant support, to ensure accelerated progress in Mathematics.	Jul 09	Alison Simpson		National Strategies
	Develop APP and AfL practice in schools to ensure accurate levelling, improved moderation and secure tracking.	March 10	Alison Simpson		
	Deliver 2008-2009 National Strategies	March 10	Alison Simpson		



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above unless otherwise stated.	Who else is required to deliver this project / activity
	training programmes.				

LAA Improvement Priority:	Safely Reducing the Number of Looked After Children
Sponsor:	Howard Cooper
Lead organisation:	Children's Social Care
Service Area:	Children's Services and Lifelong Learning
Relevant indicators:	NI 59 Initial assessments for children's social care carried out within 7 working days of referral. NI 60 Core assessments for children's social care carried out within 35 working days of their commencement. NI 61 Stability of looked after children adopted following an agency decision that the child should be placed for adoption. NI 63 Stability of placements for looked after children: length of placements. NI 68 Referrals to children's social care going on to initial assessment.

Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: By Performance Indicators listed above.	Who else is required to deliver this project / activity
Strategically plan to support coherent and joined up development of Area Teams/Children's Centres and Extended Schools.	Implement the findings of the re-modelling social work delivery pilot which impact on Area Team / Assessment Team members roles and responsibilities	March 2010	Strategic Service Manager, Children & Families.	NI 59 NI 60	CYP partner organisations based in areas / WITS.



	Develop and implement robust underpinning systems and processes to monitor and quality assure preventative activity - CAF; Team Around the Child; Children in Need.	Sept 2009	Strategic Service Managers – Safeguarding / LSCB and Children & Families.	NI 68	CYP partner organisations based in areas / LSCB members.
	Implement Area Team review recommendations, including additional ATL capacity / Information Sharing Co-ordinators / co-location of 4 Teams. Monitor progress to join up / commission services for children with additional needs through ISWG plan.	March 2010	Head of Branch – Children's Social Care.	NI 68	CYP partner organisations based in areas.
More timely progression of plans, for more children to be adopted or achieve permanence through Special Guardianship, Residence Orders, where this will best meet their needs.	Increase the number of children / young people in appropriately matched placements (foster care, residential, adoption).	March 2010	Strategic service manager resources.	NI 63 NI 61	Recruitment strategies involving partner agencies.
	Roll out the programme of Permanence training to children's social care workforce.	March 2010	Strategic Service Manager – Resources.	NI 63 NI 61	Adopters / Special Guardians / specialist workers.



	Implement the findings of the post adoption support review and strengthen tracking systems for children who should be placed for adoption, so that a high percentage of placements are consistently made within 12 months.	December 2009	Strategic Service Manager – Resources.	NI 63	Post Adoption support commissioned services and mainstream children's services.
Implement multi-agency plans to safely support more children on the edge of care, incorporating measures to be implemented through the Children in Care Act.	Develop clear referral pathways and consistent service responses to meet the needs of children on the edge of care through, for example, MST, Adolescent Crisis Team, Complex Social Communication Team.	December 2009	Principal Manager – CAMHS / Treatment Foster Care.		Targeted children and young people's services.
	Complete the review of Children's Panels including Resource Panels and implement the findings to ensure timely multiagency responses to children at risk of family breakdown.	December 2009	Review – Principal Manager CAMHS / Treatment Foster Care Implementation – Strategic Service Managers.		Targeted children and young people's services.



	Develop and agree a more robust process for the reunification of children / young people with their birth families including viability assessment, individual and family assessment, individual and family therapy and parenting skills work; post return support package.	March 2010	Principal manager – CAMHS / Treatment Foster Care.		Multi agency children's services partners.
Implement and sustain improved processes for contact, referral and assessment – the 'front door' into social care.	Following review of pilot to improve processes, recruit CADT Team Manager, Principal Manager (Access) and extra social work capacity in Assessment Teams to sustain practice. Review and ensure compliance with standards. Teams involved – CADT, EDT, Assessment Teams.	December 2009	Strategic Service Manager – Children & Families / Safeguarding / LSCB.	NI 59 NI 60 NI 68	Department of Adult Social Services, Finance Department (Call Centre).

LAA Improvement Priority:	Young peoples participation in activities		
Sponsor:	Howard Cooper		
Lead organisation:	Wirral Council		
Service Area:	Participation and Inclusion		
Relevant indicators:	NI 110; NI 111; NI 199		

Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
Re-configuration of Wirral Youth Service	Commissioning Process and framework agreed by cabinet to ensure youth clubs are providing full range of positive activities to young people.	Agreed by cabinet 23 April 2009	Maureen McDaid	Eleven clubs identified by 31 July 2009	Voluntary, Community and faith based organisations.
					Other providers who will be identified from the commissioning process.
					Police, Fire and Rescue, and PCT.
					Youth and Play Service
	Commissioning Process complete	31July 2009	Maureen McDaid	Clubs planning youth provision on a district basis.	Providers identified from commissioning process.
				Four hubs operating over six nights.	Members of commissioning group- Police, Fire and Rescue,



Key outcome We will deliver:	Detailed milestones	Target Date	Responsible Officer	We will measure our success by:	Who else is required to deliver this project / activity
Projects and/or Activities				Related Performance Indicators	
				Seven Clubs operating over three nights.	Voluntary, Community and Faith Sector and PCT, Asset Management
				NI 110	
Provision of Positive Activities for young people	Commissioning framework agreed by cabinet to support commissioning of week-end provision of positive Activities for young people	23 April 2009	Maureen McDaid	NI 110	Connexions; Youth and Play Service; YOS; Voluntary, Community and Faith Sector organisations; Police; Fire and Rescue; PCT; Neighbourhood pathfinder Organisation.
during the week-end				NI 111	
	Programme of Positive activities for week-end provision finalised	31 July 2009	Maureen McDaid	NI 110	Providers identified from
				NI 111	commissioning process. Members of commissioning group Voluntary, Community and Faith Sector organisations; Police; Fire and Rescue; PCT; Neighbourhood pathfinder Organisation.
Improvement and redevelopment of 22 play areas 2009-2011	PlayBuilder Action Plan for year one and completion of improvements in 11 play areas 2009-2010	March 2010	Steve Chan	NI 199 Children and young people's satisfaction with play areas	Parks & Countryside; Regeneration
	PlayBuilder Action Plan for year two and completion of improvements to	March 2011	Steve Chan	NI 199 Children and young people's satisfaction with play areas	Parks & Countryside; Regeneration



Key outcome We will deliver: Projects and/or Activities	Detailed milestones	Target Date	Responsible Officer	We will measure our success by: Related Performance Indicators	Who else is required to deliver this project / activity
	improve 11 play areas 2010-2011				